How Customer Data Informed PSE's ENERGY STAR Lighting Program

Dennis Rominger – Direct to Consumer

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Background and Purpose

Obtain a qualitative evaluation of how customers shop for ENERGY STAR light bulbs and perceptions customers have about them.

Methodology

Two focus groups on May 3, 2012. Each session had 10 participants and each continued for 90

minutes in length. Discussion spanned many topics:

- Motivations for buying
- Types of bulb last purchased
- Familiarity with bulb technologies
- Terminology of lighting
- Evaluation of packaging and displays
- Reviews of point of purpose communications
- Outreach materials designed to inform choice of ENERGY STAR lighting products





Evaluation of Retail Lighting Displays





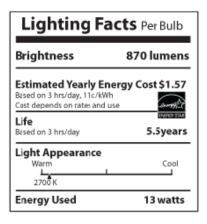






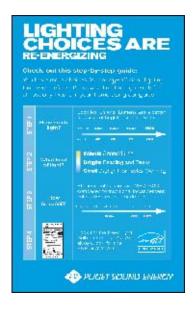
Evaluation of Lighting Facts

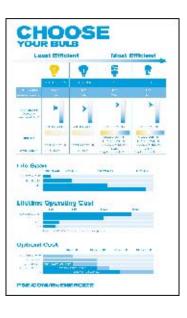


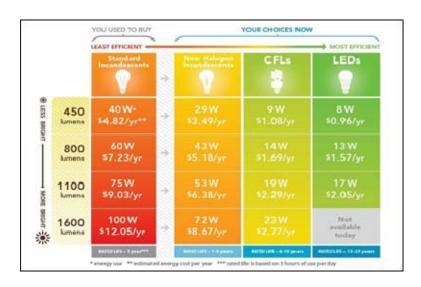




Evaluation of PSE Lighting Information









Conclusions and Recommendations

- 1. Consumers do not seek out lighting information prior to leaving their homes.
- 2. Limited understanding of advanced lighting terminology.
- 3. Provide a PSE endorsement.
- 4. A PSE rebate poster is effective if it includes certain items.
- 5. Instant Discount with Puget Sound Energy ahead of all others.
- 6. Don't use overly complicated matrixes.



Perceptive Research Services (PRS)

Engaged in November 2012 as an expert in retail store signage to conduct an assessment of PSE's signage.

Utility signage/merchandising that will simplify the shopping experience and effectively:

- Be seen and used by consumers.
- Show that the incentives are provided by the consumer's utility.
- Encourage consumers to purchase CFL and LED light bulbs.

Utilities struggle with retail stores taking down their in-store signage for multiple reasons including:

- Sizing that creates a messy appearance or blocks display of the product.
- Material type in which the signage gets beat up and causes a messy appearance or cannot be easily removed and re-applied when the store re-merchandises the shelf.
- Increase the longevity of utility signage/merchandising in the retail environment.

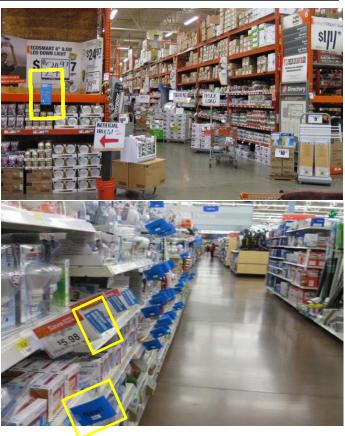


Visibility – Signage in Store by PRS

Visibility Potential

- Saturation and graphic treatment of the blue color used in PSE's POS may be recessive within the context of the retail environment
- The relative size of signage to the physical space at retail diminish distinction
- Placement
 - Instant Saving endorser stickers are placed well and their repetition may build prominence and drive awareness. Educational POS tends to feel too far away in some instances to aid the shopper.
- Common shapes used in the category are easily "tuned out" by shoppers at retail—an effect of perceptual blindness







Signage in Store by PRS

Communication Simplification

- Educational signage attempts to communicate too much and overwhelm the shopper.
- Call to action claims are largely absent:
- Why now?
- What benefits are relevant to make the change?





Branding Prominence

- Visual branding lacks a position of prominence in POS signage.
- Competing retailer tags seem to take ownership of the PSE discounts at the retail shelf.
- Purchase receipts also tend not to reflect the discount as coming from PSE.



Initiative Background & Objectives

In May 2015, PSE was ready for quantitative data and hired Affinnova to use their proprietary optimizer and benchmarking software.

PSE's desired objectives:

- 1. Have customers buy the energy efficient product over the non-energy efficient. This could be light bulbs, washers, dryers, refrigerators, shower heads etc. The study should identify those factors important to consumers in making that choice.
- 2. PSE wants the customer to understand that the offer comes from PSE and not from the retailer. The optimal messaging will clarify the source of the offer to the consumer.



Part 1 Optimizer Overview

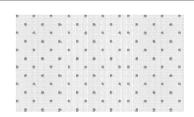
Inputs

The process begins by uploading creative variation into Affinnova Studio

Team members are invited to access the concept for content review and collaboration

The possible variant combinations create an innovation space of alternative concepts





Methodology

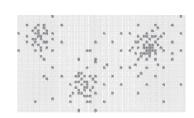
A targeted online panel of screened consumers drive the optimization

Consumers choose preferred concepts from algorithmically assigned pairs

Concepts consumers prefer survive; unfit ones die out to accommodate new offspring





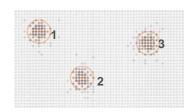


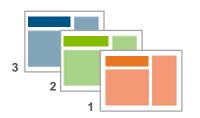
Outputs

A surviving population of preferred concepts includes clusters that appeal to distinct segments of consumers

Top Concepts that best represent each cluster are identified

Variant substitutability is assessed based on preference segment choice data

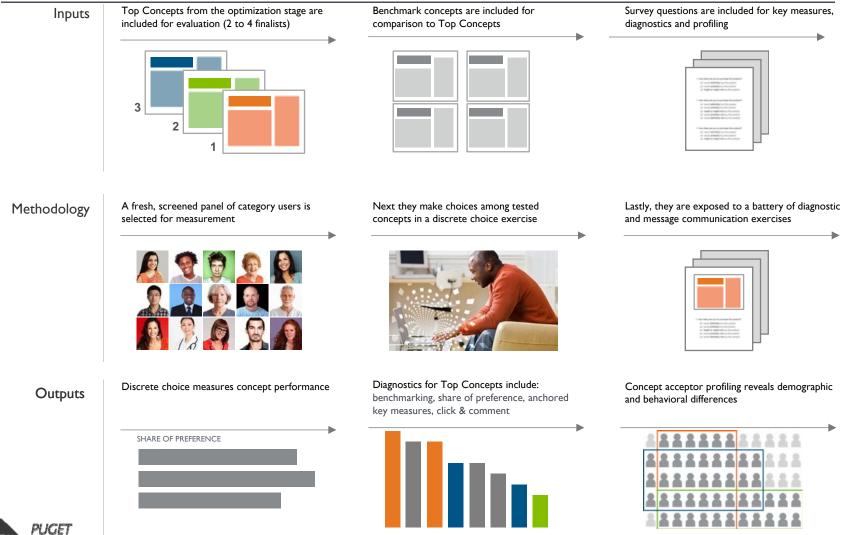








Part 2 Benchmarking Overview





Concept Layout (Theme 1)

- Dynamically rendered from the content file (4 themes, 5 elements on average, 10 variants on average)
- Total of 162 concepts were explored
- Consumers were asked to choose which concept MORE CLEARLY COMMUNICATES that Puget Sound Energy is responsible for providing the rebate and is MORE APPEALING?
 - In stage 2 (measurement), consumers were asked which concept makes the rebate offer MORE ATTRACTIVE and makes you MORE LIKELY TO PURCHASE the product offered in the rebate?



Concept Layout (Theme 2)



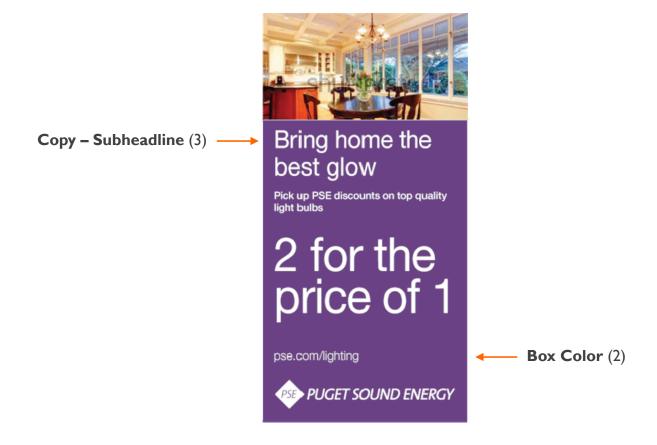


Concept Layout (Theme 3)





Concept Layout (Theme 4)





Measured Concepts (Top Concepts)

TC I (theme 2)



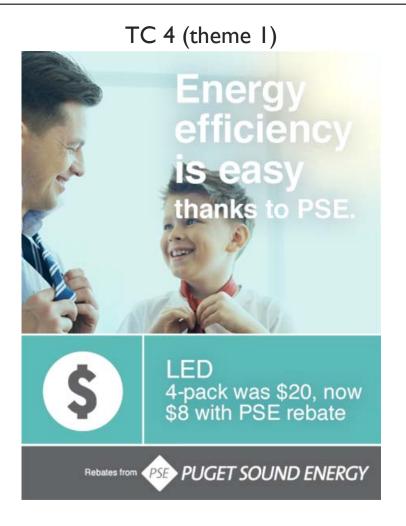
TC 2 (theme I)





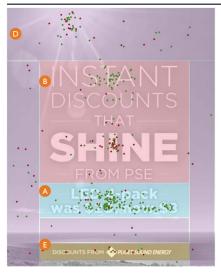
Measured Concepts (Top Concepts)







Concept Breakdown (TC I)



337 clicks, 77% likes, 23% dislikes.



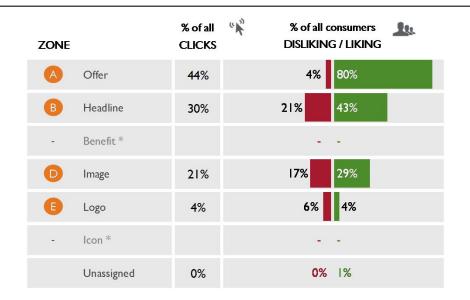


Image: I like the background photo - clean air, clean water; The concept of solar energy depicted here.

Offer: Clear info about current cost and what you are saving.

Headline: You get rebate at the counter; Instant is a lot better than rebates.



Key Findings

LANGUAGE

- Clear and simple information about how much the consumer is saving optimizes well.
- Consumers prefer "Instant" over "Rebate" in the messaging. They indicated "Rebate" alone means too much work involved.
- Consumers voiced confusion over how to redeem their savings consumers preferred specific language, particularly when the offer is framed as an "Instant discount."
- Consumers commented positively on the "LED 4-pack was \$20, now \$8" offer for light bulbs because the savings were clearly defined by reflecting the original price and the final price.

DESIGN - Harmonious designs with minimal fine print and limited graphic elements optimized best.

IMAGERY

- Imagery can be effective to draw in the consumer.
- Consumers commented on the cozy feeling of the lifestyle images but some did not see the fit with light bulbs or energy efficiency.
- Comments about the windmill image had a similar tone. Some liked it (37%) as it reinforces the energy efficient connection, others did not see the connection to light bulbs (19%.)
- The light bulb icon did not optimize and the use of the dollar sign icon had mixed opinions.
- Using icons in the existing signage was confusing to consumers.



GENERAL PRACTICES

SIMPLE & CLEAN









Size: 1.75" Diam. Sticker



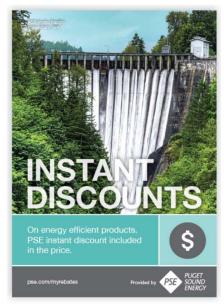
Size: 1.5" x 2" Vertical



Size: 2" x 1.125" Horizontal



AISLE + SHELF VIOLATOR



Size: 3" x 5" & 5" x 7" Aisle Violator







Size: 3" x 5" & 5" x 7" Aisle Violator



Size: 3.5" x 10.5" Shelf Violator