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# Using the Science of Choice to Sell ENERGY STAR Lighting 

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$\square$
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Science of Choice

Choice architecture matters

## Ice cream social with 86 nutritional science experts

- Half of experts
- Medium bowl
- Medium ice cream scoop

- Other half of experts
- Large bowl
- Large ice cream scoop



## Ice cream social with 86 nutritional science experts

- Half of experts
- Medium bowl
- Medium ice cream scoop

- Other half of experts
- Large bowl
- Large ice cream scoop

- Ate 53\% more ice cream

We are all of two minds

■ The Thinker (System 2)

- Self Aware
- Slow
- Effortful


■ The Doer (System 1)

- Automatic
- Fast
- Effortless



## Which system do you think buys the light bulbs?

## The Thinker

The Doer



## Most decisions are made by the Doer



■ Every day we make 200 decisions related just to food

■ 75\% of in-store purchase decisions are made at point of purchase

■ $\ln 2$ to 7 seconds

## What factors most influence the Doer?

## Situational factors

Least effort option


Which brings us to choice architectures

Choice architecture

- The collection of situational factors that shape most decisions
- Preserves autonomy
- But guides most people to a particular option



## Tools for shaping a choice architecture

Least effort option
Defaults


What we
see other people doing

Number
of options
offered
Limited options

# Choice Architectures in Residential Lighting 

Not one, but two choices

- Decision to purchase the efficient lamp
- Decision to install the efficient lamp


What do you do when
a light bulb burns out?

People store bulbs

■ 87\% of households in CT had stored bulbs

■ More than $90 \%$ of households intended to use them as replacements


Storage drives installation

| PROGRAM | STORED | INSTALLED |
| :--- | ---: | ---: |
| Incandescent and Halogen | $59 \%$ | $69 \%$ |
| Incandescent | $51 \%$ | $66 \%$ |
| Halogen | $9 \%$ | $3 \%$ |
| CFL | $28 \%$ | $28 \%$ |
| All Others | $13 \%$ | $3 \%$ |
| TOTAL | $100 \%$ | $100 \%$ |

Notes: Totals may not sum up to $100 \%$ due to rounding.

## Conclusion 1:

If you want to see continued growth in socket saturation, make sure stored lamps are efficient.

What are the
current retail choice architectures shaping light bulbs purchases?

## Typical Home Improvement Store Layout



## Typical Home Improvement Store Layout



## Newer Home Improvement Store Layout




## Temporary Display Table



## Pop-up Store Layout



On-line Store

Bulbs.com [a] 1-888-455-2800
+C. or Chat Live


## Which is best?

Can't say with certainty;
full category sales data are not available.

Walmart 18Seconds Campaign


Source: D+R International's Residential Lighting Market Profile-2012

- High-level corporate commitment (CEO, hardware buyer, lighting merchant)
- Ads in Walmart print publications
- Major GE print advertising campaign to support the Walmart push
- PR: Fast Company,

Oprah promote CFLs
■ Oil-\$70/barrel

- Hurricane Katrina

In-Store Changes

| PRICE | \$7.58 (3-pack) $\sim \$ 2.50 /$ lamp |
| :--- | :--- |
|  | $\$ 9.58$ (3-pack) $\sim \$ 3.20 /$ lamp |
| PACKAGE DESIGN | Cleaner, less-cluttered packaging |
|  | "energy smart" branding |
| "Saves \$38 in energy" |  |
| ON-SHELF <br> PROMOTION | Visual display: CFL vs. incandescent with <br> savings messaging |
|  | CFLs at eye level, corresponding <br> incandescents on low shelves |
| Stocked together AND with incandescents |  |
| $-40 \%$ more shelf-space! |  |

## Tools for shaping a choice architecture

Least effort option Defaults



> What we
> see other people doing

Number<br>of options<br>offered<br>Limited options

## In-Store Changes

| PRICE | New \$7.58 (3-pack) ~\$2.50/ lamp | Contrast effect |
| :---: | :---: | :---: |
|  | Original \$9.58 (3-pack) ~\$3.20/lamp |  |
| PACKAGE DESIGN | Cleaner, less-cluttered packaging | Sticky (simple) |
|  | "energy smart" branding | Sticky (concrete, credible) |
|  | "Saves \$38 in energy" | Contrast effect |
| ON-SHELF PROMOTION | Visual display CFL vs. incandescent with savings messaging | Reduced risk |
|  | CFLs at eye level, corresponding incandescents on low shelves | Default for specifically planned purchase |
|  | Stocked together AND with incandescents - $40 \%$ more shelf-space! | Lower effort/improved odds |
| OFF-SHELF PROMOTION | On "Catch the Season" wall | Increased exposure |
|  | In-aisle displays in grocery | Default and limited options favor reminder and impulse purchases |

Impact of off-shelf placement

Warehouse Format Store - Floor Plan


SALES LIFT
Endcap: 37.3\%

[^0] Opportunities." Applied Proactive Technologies, Inc. AESP Brown Bag March 18, 2013

Impact of off-shelf placement

## Warehouse Format Store - Floor Plan



## SALES LIFT <br> Endcap: 37.3\%

Fenceline: 111\%

Impact of off-shelf placement

## SALES LIFT

Endcap: 37.3\%
Fenceline: 111\%

Aisle Pallets: 242\%

Increased exposures
Defaults
Limited choice
Contrast effect
Sticky communication

Source: Mertz, S. 2013. "Point of Purchase Materials In Store Environment: Maximizing Utility Branding and Sales Using Cross Merchandising Opportunities." Applied Proactive Technologies, Inc. AESP Brown Bag March 18, 2013.

## Why limited choice?



More options

|  | MANY | FEWER |
| :--- | :---: | :---: |
| OPTIONS | 24 | 6 |
| $n=$ | 143 | 103 |

More options = less action

|  | MANY | FEWER |
| :--- | :---: | :---: |
| OPTIONS | 24 | 6 |
| $n=$ | 143 | 103 |


| PURCHASED | $3 \%$ | $30 \%$ |
| :--- | :--- | :--- |

Other tools to consider


Anchoring

## 85\%



- No Anchor ("Buy some for your freezer") Anchor ("Buy 18 for your freezer")

Anchoring

## 85\% $\quad 48 \%$



- No Anchor ("Buy some for your freezer")Anchor ("Buy 18 for your freezer")

| $85 \%$ | $48 \%$ | $18 \%$ |
| :--- | :--- | :--- |



- No Anchor ("Buy some for your freezer") Anchor ("Buy 18 for your freezer")

Note: Signage featuring the indicated message was placed at point of purchase.
Source: D\&R International's Residential Lighting Market Profile-2012, Figure 37

## Tools for shaping a choice architecture

Least effort<br>option<br>Defaults



Number<br>of options<br>offered<br>Limited options

\$64K question: which system buys the LEDs?

## The Thinker

The Doer


## $D+R$ <br> International

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[^0]:    Source: Mertz, S. 2013. "Point of Purchase Materials In Store Environment: Maximizing Utility Branding and Sales Using Cross Merchandising

