Harmational

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Using the Science of Choice to Sell ENERGY STAR® Lighting

- Stephen Bickel
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 D+R International
- October 12 , 2015

Science of Choice



Ice cream social with 86 nutritional science experts

- Half of experts
 - Medium bowl
 - Medium ice cream scoop

- Other half of experts
 - Large bowl
 - Large ice cream scoop







Ice cream social with 86 nutritional science experts

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■ Ate 53% more ice cream





- The Thinker (System 2)
 - Self Aware
 - Slow
 - Effortful



- The Doer (System 1)
 - Automatic
 - Fast
 - Effortless





Which system do you think buys the light bulbs?

The Thinker



The Doer



?





Every day we make 200 decisions related just to food



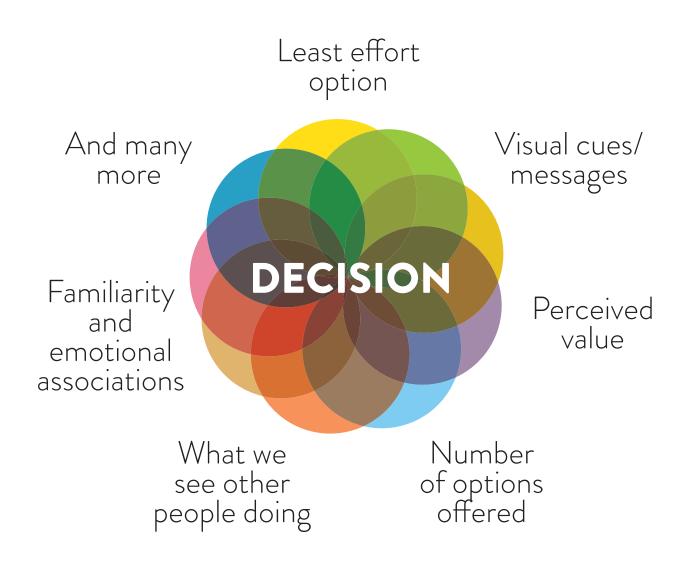
■ 75% of in-store purchase decisions are made at point of purchase



■ In 2 to 7 seconds

What factors most influence the Doer?

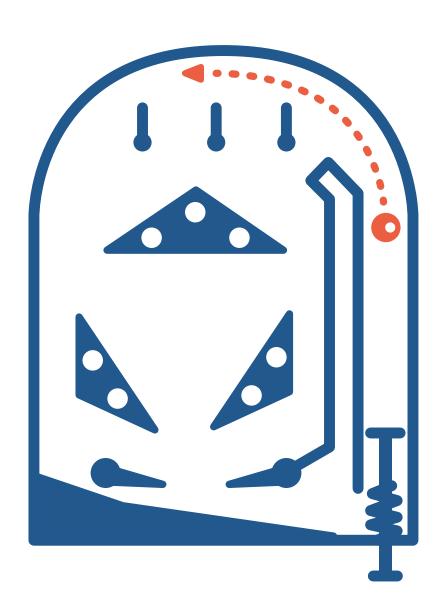






Choice architecture

- The collection of situational factors that shape most decisions
- Preserves autonomy
- But guides most people to a particular option





Tools for shaping a choice architecture

Least effort option

Defaults

And many more

Familiarity and emotional associations



Visual cues/ messages Sticky communication

Perceived value

Contrast effect

What we see other people doing

Number of options offered Limited options

Choice Architectures in Residential Lighting



Decision to purchase the efficient lamp Decision to install the efficient lamp

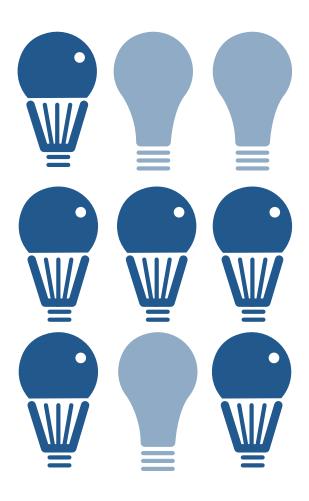




What do you do when a light bulb burns out?



- 87% of households in CT had stored bulbs
- More than 90% of households intended to use them as replacements







PROGRAM	STORED	INSTALLED
Incandescent and Halogen	59%	69%
Incandescent	51%	66%
Halogen	9%	3%
CFL	28%	28%
All Others	13%	3%
TOTAL	100%	100%

Notes: Totals may not sum up to 100% due to rounding.

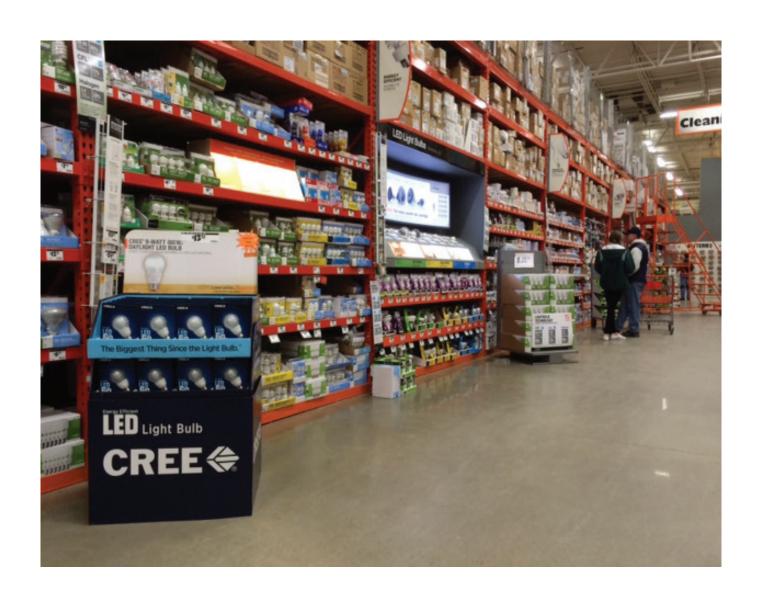
Conclusion 1:

If you want to see continued growth in socket saturation, make sure stored lamps are efficient.

What are the current retail choice architectures shaping light bulbs purchases?

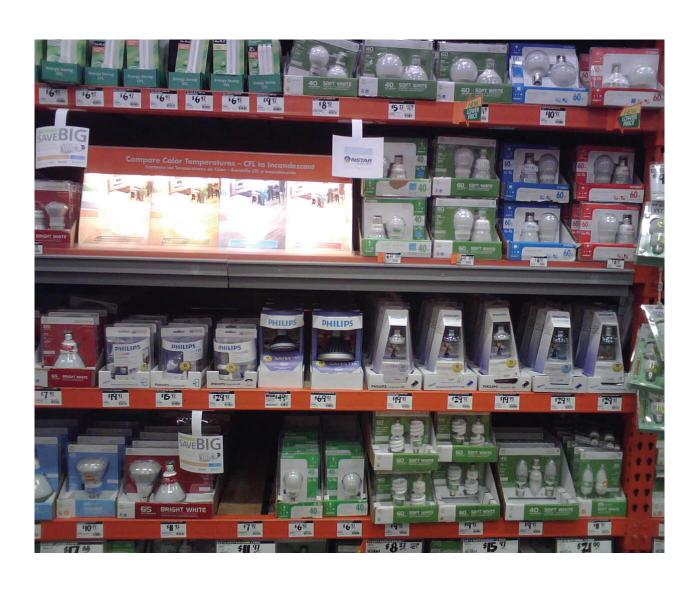


Typical Home Improvement Store Layout





Typical Home Improvement Store Layout

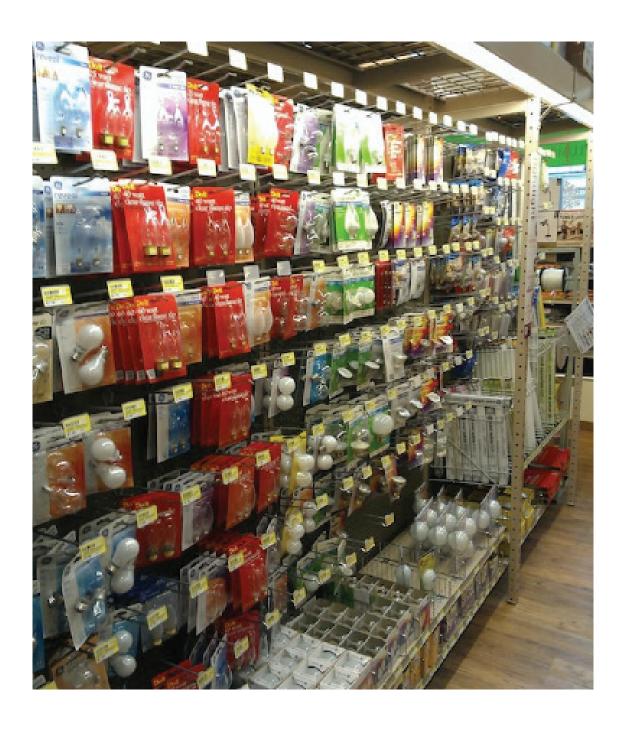




Newer Home Improvement Store Layout









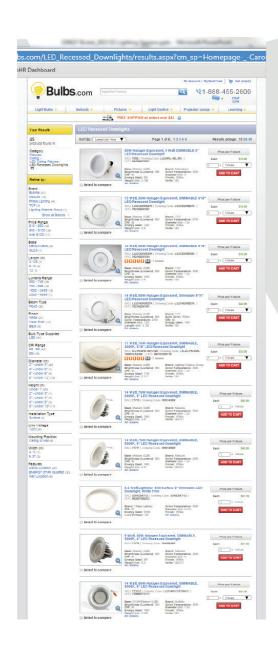


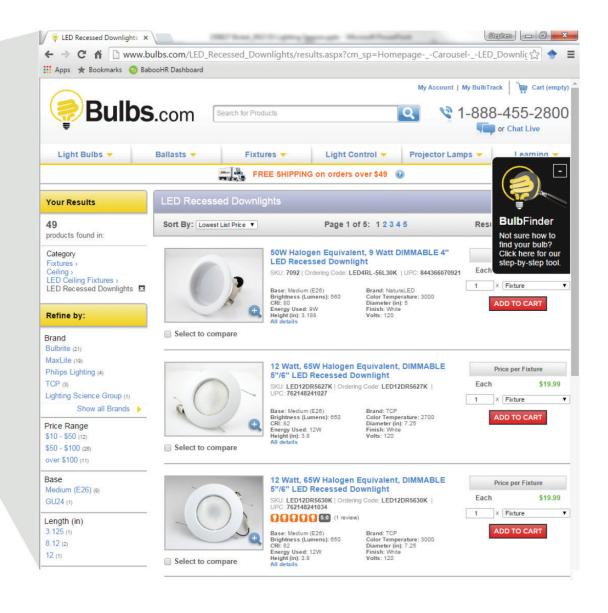








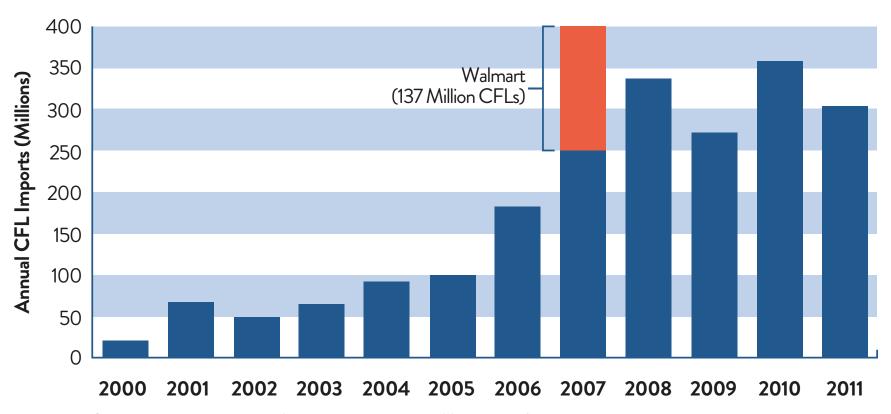




Which is best?

Can't say with certainty; full category sales data are not available.





Source: D+R International's Residential Lighting Market Profile-2012



- High-level corporate commitment (CEO, hardware buyer, lighting merchant)
- Ads in Walmart print publications
- Major GE print advertising campaign to support the Walmart push

- PR: Fast Company,Oprah promote CFLs
- Oil \$70/barrel
- Hurricane Katrina



DDICE	\$7.58 (3-pack) ~\$2.50/ lamp	
PRICE	\$9.58 (3-pack) ~\$3.20/lamp	
PACKAGE DESIGN ON-SHELF PROMOTION	Cleaner, less-cluttered packaging	
	"energy smart" branding	
	"Saves \$38 in energy"	
	Visual display: CFL vs. incandescent with savings messaging	
	CFLs at eye level, corresponding incandescents on low shelves	
	Stocked together AND with incandescents – 40% more shelf-space!	
ON-SHELF PROMOTION	On "Catch the Season" wall	
	In-aisle displays in grocery	



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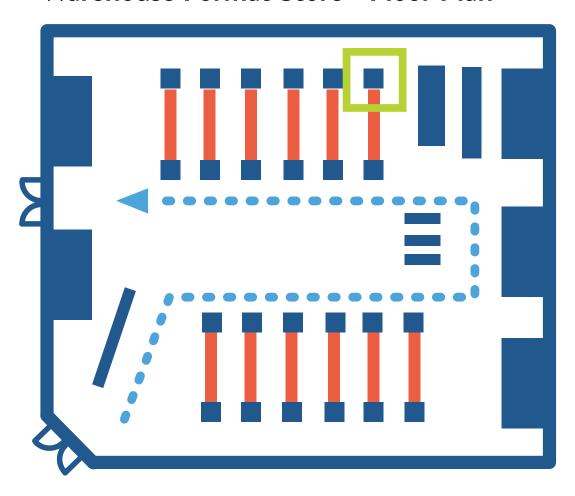


PDICE	New \$7.58 (3-pack) ~\$2.50/ lamp	Contrast effect	
PRICE	Original \$9.58 (3-pack) ~\$3.20/lamp		
PACKAGE DESIGN	Cleaner, less-cluttered packaging	Sticky (simple)	
	"energy smart" branding	Sticky (concrete, credible)	
	"Saves \$38 in energy"	Contrast effect	
ON-SHELF PROMOTION	Visual display CFL vs. incandescent with savings messaging	Reduced risk	
	CFLs at eye level, corresponding incandescents on low shelves	Default for specifically planned purchase	
	Stocked together AND with incandescents – 40% more shelf-space!	Lower effort/improved odds	
OFF-SHELF PROMOTION	On "Catch the Season" wall	Increased exposure	
	In-aisle displays in grocery	Default and limited options favor reminder and impulse purchases	





Warehouse Format Store - Floor Plan



SALES LIFT

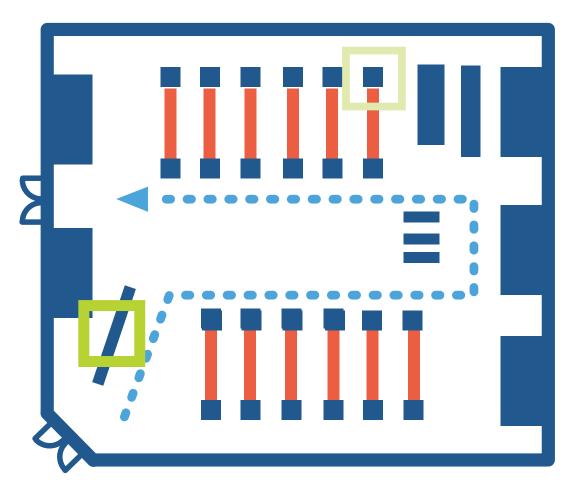
Endcap: 37.3%

Source: Mertz, S. 2013. "Point of Purchase Materials In Store Environment: Maximizing Utility Branding and Sales Using Cross Merchandising Opportunities." Applied Proactive Technologies, Inc. AESP Brown Bag March 18, 2013.





Warehouse Format Store - Floor Plan



SALES LIFT

Endcap: 37.3%

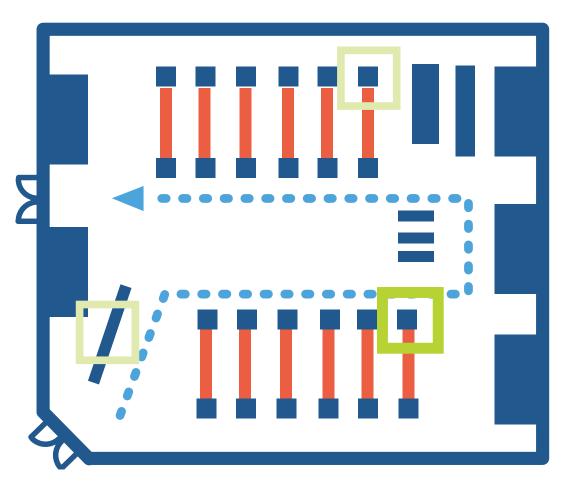
Fenceline: 111%

Source: Mertz, S. 2013. "Point of Purchase Materials In Store Environment: Maximizing Utility Branding and Sales Using Cross Merchandising Opportunities." Applied Proactive Technologies, Inc. AESP Brown Bag March 18, 2013.





Warehouse Format Store - Floor Plan



SALES LIFT

Endcap: 37.3%

Fenceline: 111%

Aisle Pallets: 242%

Increased exposures

Defaults

Limited choice

Contrast effect

Sticky communication

Source: Mertz, S. 2013. "Point of Purchase Materials In Store Environment: Maximizing Utility Branding and Sales Using Cross Merchandising Opportunities." Applied Proactive Technologies, Inc. AESP Brown Bag March 18, 2013.









	MANY	FEWER
OPTIONS	24	6
n=	143	103





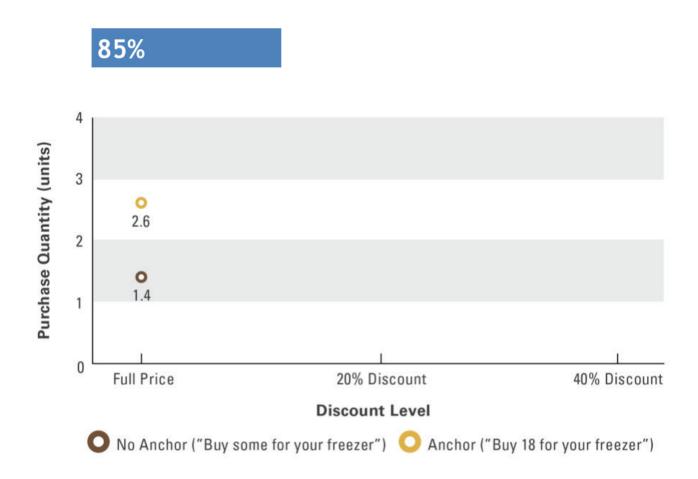
	MANY	FEWER
OPTIONS	24	6
n=	143	103

PURCHASED	3%	30%
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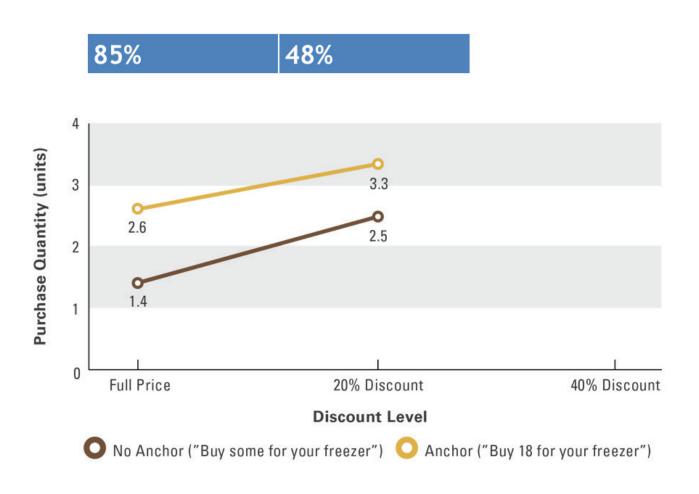




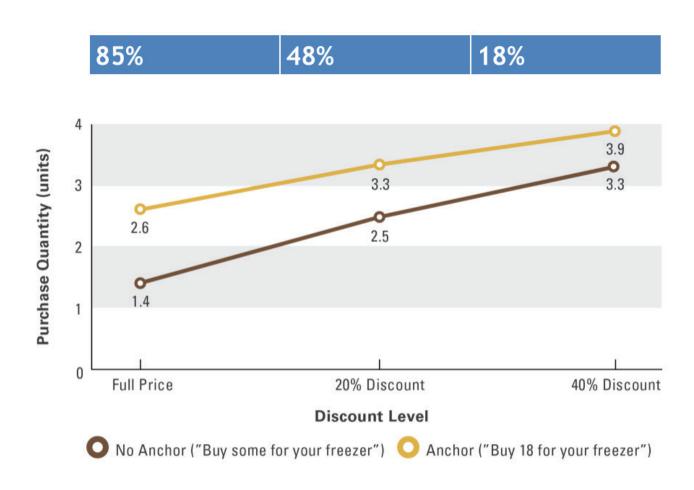












Note: Signage featuring the indicated message was placed at point of purchase. **Source:** D&R International's **Residential Lighting Market Profile-2012, Figure 37**



Tools for shaping a choice architecture

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And many more
Anchoring
Increased exposures



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Perceived value
Contrast effect

Number of options offered Limited options



\$64K question: which system buys the LEDs?

The Thinker



The Doer







Stephen Bickel

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